
**Minutes of the Three-Hundred & Ninety-six
Meeting of the NRA Board of Directors
held in person and via zoom,
on Thursday 27th June, 2024 at 10:00 a.m.**

Present were:

Mark Parchment	Chairman
Stanley Panton	Deputy Chairman
Decia Foster	Director
Alfred Dane Walton	Director
Edward Howard	Managing Director
Heidi Hunte-Webster	Director
Dominic Williams	Director
Tristan Hydes	Director, Designate of Chief Officer, PAHI (ex officio- non-voting)

Invitees: Ruth Watson Chief Valuation Officer, Department of Lands and Survey

Apologies: Kenneth Jefferson Financial Secretary & Chief Officer
Peter Campbell Director
Shena Ebanks Executive Secretary (Covering)
Kelvin Dixon Director
Paul 'Andy' Bodden Director

1. Call to Order:

It was resolved that, notice of the meeting had been circulated to all directors and that, a quorum being present, the meeting was called to order at 10:12 am.

2. Ratification of Previous Minutes:

It was resolved that the ratification of Minutes for 13th June 2024 be deferred, until the next meeting.

3. Lands and Survey, VEO Presentations of Claims:

The Chairman confirmed no claim matters for consideration at this meeting.

4. Chairman's Updates

4.1 Upcoming OAG Performance Audit on SAGC's

The Chairman advised that he now possesses the OAG's performance audit scope and their requests for information and has confirmed an initial meeting with the audit team scheduled for July 29th, 2024. He further noted that the expectation is that the Audit team would conduct interviews with himself as Chairman, the MD, and with members of the Board according to their choosing.

MD Howard provided clarification to Board members noting that the NRA has this year been subjected to three distinct audits 1) the annual financial audit for 2023, 2) An ongoing internal audit by CIG Internal Audit Service, and 3) a performance audit specific to the governance of SAGC's.

4.2 Motion to rename the Audit Subcommittee

The Chairman moved a motion seconded by the Deputy Chairman, to rename the Audit Subcommittee to the Audit and Risk Subcommittee. The motion was carried unanimously.

4.3 Management of Explosives

The Chairman reported that he has briefed the Minister (PAHITD) regarding this matter including the Board's decision to request that Ministry have this responsibility handled by another Government entity. He further advised that an official letter is forthcoming for the Board's review and direction to release to Ministry. The letter will include a request for the immediate indemnification, in writing, provided by the Government of the Cayman Islands to the Managing Director and the Board Directors, jointly and severally, from any legal liability until said responsibility has been handed off to another Government entity.

4.4 Unfunded Medical Liability

The Chairman noted that the official letter has been sent, and we are waiting for the Minister, Financial Secretary, Legal and other Governmental departments to collaborate and, at the earliest convenience, revert to the NRA Executive with a framework on the way forward.

4.5 Unsettled Claim Issues at the Godfrey Nixon Extension Project

The Chairman noted that the few remaining land claims have varying complexities and have reached a point where L&S VEO have exhausted all options available to them under the Roads Act. He noted that he will continue discussions with the Minister with the view to having these matters addressed by Cabinet.

4.6 Director Fees

The Chairman advised that the matter of directors' fees for all SAGC's is being dealt with by the Office of the Deputy Governor and that a decision was expected soon.

4.7 West Bay Road Cones/Delineators

The Chairman offered his congratulations to the NRA team for gaining good press reviews (ie. a PR win) in having the controversial cones and delineators removed from the shoulder/bicycle lanes at numerous commercial and condominium sites along West Bay Road.

5. Matters Arising / MD Updates:

MD Howard gave updates on the following:

5.1 CIAA road expansion

MD Howard reported to the Board that the meeting with CIAA about a proposed lane expansion westbound at the end of the ORIA runway was fruitful. NRA is to now develop a 30% design plan to present to CIAA for review by the CIAA Board. MD Howard indicated that suitable barrier/wall protection of the aircraft guidance lights was a key concern. MD Howard also noted that CIAA CEO explained that a formal safety report evaluated by CIAA regulators is a necessary step before final permission is granted for the lane expansion.

5.2 CUC Pole relocations

MD Howard advised that CUC is still indicating that the pole relocations and final underground conduit work by the Pickle Ball site is on hold until the 4th quarter of 2024. He further noted that the poles in the central median section of LPH in front of the Equestrian Centre were also on hold because some of them have transmission lines that are interconnected with the poles by the Pickle Ball site. MD Howard advised the Board that CUC has now actively begun planting new poles along Crewe Road between Kings Gym and Grand Harbour. He reported that barring no significant delays CUC hopes to have these poles and linework complete by the middle of August; this would allow NRA to effectively develop 3 full lanes westbound from Kings to Grand Harbour.

MD Howard also showed on-screen the NRA's proposed interim 3-lane configuration at CUC Roundabout by Kings and Silver Oaks. He explained that if land claim settlement issues persist with certain landowners, it is still possible to improve lane capacity to some significant degree in two directions shortly before, or shortly after, schools reopen.

5.3 Airport Foster/Deceleration Lane/Mclendon Drive

MD Howard gave a brief overview of current discussions with key stakeholders affected by NRA proposals. He noted that in addition to lane widening along Dorcy Drive, the NRA technical team is advocating for the gazettal of a link road between the roundabout by the Airport Post Office and somewhere in the vicinity of Automotive Art on Shedden Road. The Chairman asked that the MD maintain dialogue with the stakeholders noting the significant benefits that can be derived from lane improvements and an alternate/link road for the area.

6. Recruitment Updates:

➤ Deputy Managing Director:

The Chairman noted that further review and shortlisting of the remaining 8 interview applicants would occur at the next HR subcommittee meeting. He noted that the list of 8 applicants had been sent to the Ministry Chief Officer as an update. The Chairman further noted that the former structure of two (2) DMDs – Operations and Administration being in place would be reinstated and that advertising would

commence for the Operations role. Meanwhile the HR Subcommittee could resume reviewing the 8 current applications for the Administrative role.

7. Any Other Business:

Directors Appointment – DCO Hydes referring to a query from the Board confirmed that five (5) Directors’ terms are set to expire on the 24th July 2024. He advised that a Cabinet Paper will be drafted urgently to address the re-appointments of these Directors. A conversation also ensued about the Auditor General’s note that the current Board membership did not cover all of the areas of expertise prescribed in the NRA Act. The Chairman confirmed that Bios would be gathered for all Directors to ensure adequate all-around coverage of the AGO’s previous concerns noted in the last Performance Audit, such that the “Audit Note” could be removed in this current performance audit.

8. Directors Comments/Concerns/Requests

- Director Hunte-Webster expressed concern about the recent poor standard of work zone layout and general lack of safe cordoning of the work zones by the private contractor carrying out sewer repairs on West Bay Road
- The Chairman requested that the MD and relevant technical members of staff provide advice and counsel on emerging stormwater management issues associated with the redevelopment of the NHDT’s Apple Blossoms site in West Bay.
- Director Panton expressed concern about a partially exposed culvert at the edge of the eastbound turn pocket into Grand Harbour and asked if it could be secured well enough to not present a safety hazard.
- The Chairman noted that he will ask the Minister, PAHITD to open dialogue with OfReg over safety concerns with the above-ground fuel storage tanks on McLendon Drive
- The Chairman advised the Board that he has reopened dialogue with the Minister regarding land in Northward for a permanent home. MD Howard noted that he recalled seeing a Cabinet decision from some time ago and would endeavour to find it then present it to the Board to help inform further deliberations.

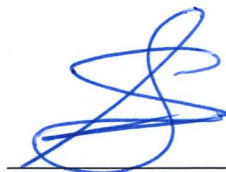
9. Date of the Next Meeting

The Chairman noted that the next board meeting will tentatively be set to be held on 11th July, 2024.

There being no further business, the meeting was adjourned at 1:19 p.m.



Signature
Chairman of the Board



Signature
Executive Secretary